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Summary of Consolidated Financial Results for the First Half of FY2012 (Unaudited)
(January 1, 2012 - June 30, 2012) [Japanese Standard] (Consolidated)

July 31, 2012

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Date of submission of quarterly report to Ministry of Finance: August 9, 2012
Scheduled payment date for dividends: September 4, 2012
Supplemental information Yes
Financial results briefing Yes

(Amounts are rounded down to the nearest million yen.)

1. Consolidated financial results for the First Half of FY2012 (January 1, 2012 - June 30, 2012)

(1) Consolidated income information

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
First Half of FY2012	123,559	15.3	21,877	43.5	21,691	58.9	15,247	120.8
First Half of FY2011	107,134	2.6	15,244	(11.8)	13,654	(5.0)	6,904	(28.2)

(Note) Comprehensive income First Half of FY2012: 16,198 million yen (76.1%) First Half of FY2011: 9,200 million yen (- %)

	Net income per share (Basic)	Net income per share (Diluted)
	Yen	Yen
First Half of FY2012	164.47	-
First Half of FY2011	73.64	-

(2) Consolidated balance sheet information

	Total assets	Net assets	Shareholders' equity ratio
	Million yen	Million yen	%
First Half of FY2012	227,472	191,248	83.8
FY2011	216,000	181,774	83.9

(Reference) Shareholders' equity First Half of FY2012: 190,613 million yen FY2011: 181,189 million yen

2. Dividend information

Record Date	Dividend per share				
	1st Quarter	2nd Quarter	3rd Quarter	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2011	-	30.50	-	30.50	61.00
FY2012	-	37.50	-	-	75.00
FY2012(Forecast)	-	-	-	37.50	-

(Note) Change in forecasted dividend during the period: Yes

Details of dividend for the end of the first half of the fiscal year ending December 31, 2012 : Special dividend 31.25 yen

3. Forecasted consolidated business performance for FY2012 (January 1, 2012 - December 31, 2012)

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
FY2012	240,000	8.2	40,000	26.0	40,000	26.2	27,500	38.5	296.63

(Note) Change in forecasted consolidated business performance during the period: Yes

* Notes

- (1) Changes in significant subsidiaries during the period : None
(Changes in specified subsidiaries due to changes in scope of consolidation)
- (2) Application of accounting treatment specific to preparation of quarterly consolidated financial statements : None
- (3) Changes in accounting principles, changes in accounting estimates, and retrospective restatement
Changes in accounting principles with revision of accounting standards: None
Changes in accounting principles other than above: None
Changes in accounting estimates: None
Retrospective restatement: None

(4) Number of shares of common stock issued

Number of shares of common stock issued at the end of the period (including treasury stock):

Number of shares of treasury stock issued at the end of the period:

Average number of shares during the period (cumulative from the beginning of the fiscal year):

As of June 30, 2012	92,720,000 Shares	As of December 31, 2011	93,800,000 shares
As of June 30, 2012	12,741 shares	As of December 31, 2011	32,168 shares
First half of the year ending December 31, 2012	92,707,528 shares	First half of the year ended December 31, 2011	93,768,240 shares

(*Presentation concerning quarterly review procedures)

This quarterly financial report is outside the scope of quarterly review procedures pursuant to the Financial Instruments and Exchange Act and procedures for review of quarterly financial statements pursuant to the Financial Instruments and Exchange Act were not completed as of the disclosure of this quarterly financial report.

(*Explanation regarding the appropriate use of forecasts of business performance and other special items)

The forecasts of business performance and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions that management believes reasonable and actual business performance may differ materially from those described in such statements due to various factors. For details of assumptions for the forecasts and precautions for the use of the forecasts, please refer to "Forecast for the Fiscal Year Ending December 2012" on page 3 of the attached document.

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1. Qualitative Information on Consolidated Financial Performance for the Period under Review

(1) Consolidated Results of Operations

During the first half of the fiscal year ending December 31, 2012, the victory of François Hollande in the French presidential elections and the rise of anti-austerity parties in Greece, as reflected in two general elections in that country, increased uncertainty regarding prospects for fiscal reconstruction of European nations. As a result, a more pessimistic view of the short-term outlook of European economies prevailed.

Meanwhile, the Japanese economy showed signs of a modest recovery underpinned by demand associated with reconstruction in the aftermath of the Great East Japan Earthquake. However, the business environment remained challenging in view of the strength of the yen and concern about constraints on electricity supplies.

In these circumstances, inspired by our mission—"To create new value and promote health and happiness through the enjoyment of nature and the world around us"—the Shimano Group sought to attract consumers with a stream of captivating products designed to enrich the experience of cyclists and anglers around the world, and moreover attuned to the contemporary emphasis on well-being and the environment.

As a result, for the first half of fiscal year 2012, consolidated net sales increased 15.3% from the same period of the previous year to 123,559 million yen. Consolidated operating income increased 43.5% to 21,877 million yen, ordinary income increased 58.9% to 21,691 million yen, and net income increased 120.8% to 15,247 million yen.

Business Segment Overview

Bicycle Components

In Europe, which is a major market, retail sales remained at virtually the same level as for the corresponding period of the previous year despite unsettled weather since the spring. In North America, sales were more buoyant than in typical years thanks to the mild winter and stable spring weather. Meanwhile in emerging markets, demand for sports bicycles in China, having surged in the previous year, continued to grow briskly in the first half of 2012. Shimano products also have a strong following in Southeast Asia and South America, markets where demand for sports bicycles is rising rapidly.

In contrast, retail sales in Japan were lackluster, caught in a downward trend owing to the harsh winter.

Distributor inventories in Europe, the U.S. and China remained at appropriate levels.

In these market conditions, shipments from Shimano proceeded virtually as scheduled and sales of new models of the SLX mountain bike components, the SORA road bike components, and the Tourney A070 were brisk.

As a result, sales from this segment increased 16.3% from the same period of the previous year to 98,005 million yen and operating income increased 41.8% to 20,352 million yen.

Fishing Tackle

The Japanese market got off to a slow start due to unusually heavy snowfall and spells of particularly cold weather. Moreover, the Japanese archipelago was hit by a typhoon in June for the first time in eight years. Such unsettled weather made the sales environment more challenging than in typical years.

Nevertheless, sales of Shimano products were upbeat. The Force Master electric reel continued to sell well. Order-taking for new products, centering on the Vanquish high-end spinning reel and the ANTARES bait casting reel, was robust. Regarding rods, sales of new boat rods rose. As a result, sales in Japan exceeded the level for the same period of the previous year.

Sales in Europe remained sluggish amid mounting concern that the sovereign debt crisis could tip the region into a recession. However, sales in overseas markets were higher overall than for the same period of the previous year since good spring weather in North America led to brisk order-taking and our sales initiatives in Oceania were effective.

As a result, sales from this segment increased 12.3% from the same period of the previous year to 25,323 million yen and operating income increased 57.3% to 1,596 million yen.

Others

Sales from other businesses decreased 27.2% from the same period of the previous year to 230 million yen and an operating loss of 72 million yen was recorded, following an operating loss of 119 million yen for the same period of the previous year.

(2) Consolidated Financial Position

Assets, Liabilities and Net Assets

(Total assets)

Total assets as of the end of the first half of fiscal year 2012 amounted to 227,472 million yen (an increase of 11,472 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 3,870 million yen in merchandise and finished goods, an increase of 3,845 million yen in construction in progress and an increase of 1,539 million yen in work in process.

(Total liabilities)

Total liabilities as of the end of the first half of fiscal year 2012 amounted to 36,223 million yen (an increase of 1,997 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 2,131 million yen in accounts payable-trade, an increase of 1,546 million yen in income taxes payable and a decrease of 1,443 million yen in short-term loans payable.

(Net assets)

Net assets as of the end of the first half of fiscal year 2012 amounted to 191,248 million yen (an increase of 9,474 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 8,447 million yen in retained earnings.

Cash Flows

As of the end of the first half of fiscal year 2012, cash and cash equivalents amounted to 83,130 million yen, an increase of 4,581 million yen compared with the figures as of the previous fiscal year-end.

(Cash Flow from Operating Activities)

Net cash provided by operating activities amounted to 18,277 million yen compared with 13,264 million yen for the same period of the previous year. This increase was primarily attributable to income before income taxes and minority interests of 21,437 million yen and depreciation, amortization amounting to 4,798 million yen. Cash outlays included an increase in inventories amounting to 5,258 million yen.

(Cash Flow from Investing Activities)

Net cash used in investing activities amounted to 5,559 million yen compared with 2,372 million yen for the same period of the previous year. The main items included acquisition of property, plant and equipment amounting to 7,961 million yen.

(Cash Flow from Financing Activities)

Net cash used in financing activities amounted to 9,046 million yen compared with net cash provided amounting to 1,612 million yen for the same period of the previous year. Cash outlays included acquisitions of treasury stock amounting to 3,861 million yen and cash dividends to shareholders amounting to 2,859 million yen.

(3) Forecast for the Fiscal Year Ending December 2012

In view of the spread of the sovereign debt crisis from Greece to other southern European countries, there is no clear path to recovery. Consequently, business sentiment in Europe is deteriorating and, as the European economic malaise casts a shadow across the world, the tempo of growth is slowing in emerging-market economies.

Although the Japanese economy is expected to follow a modest recovery track owing to demand associated with reconstruction in the aftermath of the Great East Japan Earthquake, it is difficult to find grounds for optimism concerning prospects for the Japanese economy given the constraints on electricity supplies and the declining competitiveness of exporters burdened by the strong yen.

In these circumstances, the Shimano Group, while closely monitoring economic trends in Japan and overseas, is endeavoring to further enhance management efficiency. We will take the lead in the creation of new cycling culture and new sport fishing culture.

The company has revised the forecast of consolidated business performance announced on April 24, 2012, for the fiscal year ending December 31, 2012. The revised forecast is as follows: net sales of 240,000 million yen, operating income of 40,000 million yen, ordinary income of 40,000 million yen, and net income of 27,500 million yen for the full year of the fiscal year ending December 31, 2012.

As announced on February 8, 2012, the Company's 27 consolidated subsidiaries have changed their fiscal year end from November 30 to December 31 effective from the fiscal year ending December 31, 2012. Their financial statements used for preparation of the consolidated financial statements for the first half of the fiscal year ended June 30, 2012 were for a period of seven months. As a result, net sales increased 2,858 million yen, operating income increased 1,591 million yen, ordinary income increased 1,719 million yen and income before income taxes and minority interests increased 1,719 million yen.

The Company considers the return of earnings to shareholders to be one of the most important issues for management. The Company's basic policy is to continue providing stable returns reflecting overall business performance and strategy.

In accordance with the above policy, the Company intends to pay out an interim dividend of 37.50 yen per share, including special dividends of 31.25 yen, an increase of 7 yen per share compared with the interim cash dividends paid in the previous year. Cash dividends for the full year are expected to amount to 75 yen per share, an increase of 14 yen compared with cash dividends in the previous year.

2. Notes Relating to Summary Information (Notes)

- (1) Changes in significant subsidiaries during the period: Not applicable
- (2) Application of accounting treatment specific to preparation of quarterly consolidated financial statements:
Not applicable
- (3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement:
Not applicable.

3. Consolidated Financial Statements
 (1) Consolidated Balance Sheets

	(Millions of yen)	
	FY2011 As of Dec. 31, 2011	First Half of FY2012 As of Jun. 30, 2012
Assets		
Current assets		
Cash and time deposits	82,252	83,660
Notes and accounts receivable-trade	25,189	25,665
Merchandise and finished goods	19,269	23,139
Work in process	14,971	16,511
Raw materials and supplies	4,419	4,267
Deferred income taxes	1,878	2,167
Others	3,168	3,035
Allowance for doubtful accounts	(306)	(233)
Total current assets	150,842	158,212
Fixed assets		
Property, plant and equipment		
Buildings and structures (net)	17,046	16,656
Machinery and vehicles (net)	11,031	11,383
Land	11,152	11,157
Leased assets (net)	47	33
Construction in progress	3,733	7,579
Others (net)	3,784	3,791
Total property, plant and equipment	46,797	50,601
Intangible assets		
Goodwill	3,737	3,590
Software	1,610	1,386
Others	2,758	2,879
Total intangible assets	8,106	7,857
Investments and other assets		
Investment securities	6,714	7,515
Deferred income taxes	1,472	1,379
Others	2,554	2,409
Allowance for doubtful accounts	(488)	(504)
Total investments and other assets	10,253	10,800
Total fixed assets	65,157	69,259
Total assets	216,000	227,472

	FY2011 As of Dec. 31, 2011	First Half of FY2012 As of Jun. 30, 2012
Liabilities		
Current liabilities		
Accounts payable-trade	7,750	9,882
Short-term loans payable	4,136	2,693
Income taxes payable	3,608	5,154
Deferred income taxes	298	232
Accrued employee bonuses	1,217	1,097
Accrued officer bonuses	161	82
Others	9,631	10,756
Total current liabilities	26,803	29,898
Long-term liabilities		
Long-term loans payable	2,928	2,181
Deferred income taxes	784	801
Employee retirement benefits	2,425	2,523
Officer retirement benefits	1,130	-
Others	152	818
Total long-term liabilities	7,422	6,324
Total liabilities	34,225	36,223
Net assets		
Shareholders' equity		
Common stock	35,613	35,613
Capital surplus	5,822	5,822
Retained earnings	159,597	168,045
Treasury stock	(124)	(45)
Total shareholders' equity	200,908	209,435
Other accumulated comprehensive income		
Unrealized gain (loss) on other securities	47	256
Foreign currency translation adjustments	(19,767)	(19,078)
Total other accumulated comprehensive income	(19,719)	(18,822)
Minority interests	584	635
Total net assets	181,774	191,248
Total liabilities and net assets	216,000	227,472

(2) Consolidated Statements of Income and Comprehensive Income
 Consolidated Statements of Income

(Millions of yen)

	First Half of FY2011 Jan. 1, 2011 to Jun. 30, 2011	First Half of FY2012 Jan. 1, 2012 to Jun. 30, 2012
Net sales	107,134	123,559
Cost of sales	68,966	76,931
Gross profit	38,167	46,628
Selling, general and administrative expenses	22,923	24,751
Operating income	15,244	21,877
Non-operating income		
Interest income	316	426
Dividend income	465	264
Others	206	347
Total non-operating income	989	1,038
Non-operating expenses		
Interest expenses	119	174
Foreign exchange losses	1,617	813
Others	841	235
Total non-operating expenses	2,578	1,224
Ordinary income	13,654	21,691
Extraordinary losses		
Loss on revaluation of investment securities	1,337	-
Loss on factory reconstruction	369	254
Total extraordinary losses	1,706	254
Income before income taxes and minority interests	11,948	21,437
Income taxes - current	4,985	6,532
Income taxes - deferred	20	(395)
Total of income taxes	5,006	6,136
Income before minority interests	6,942	15,300
Minority interests in net income	37	52
Net income	6,904	15,247

Consolidated Statements of Comprehensive Income

	(Millions of yen)	
	First Half of FY2011 Jan. 1, 2011 to Jun. 30, 2011	First Half of FY2012 Jan. 1, 2012 to Jun. 30, 2012
Income before minority interests	6,942	15,300
Other comprehensive income		
Unrealized gain (loss) on other securities	597	208
Foreign currency translation adjustments	1,660	688
Total other comprehensive income	2,258	897
Comprehensive income	9,200	16,198
(Breakdown)		
Comprehensive income attributable to owners of the parent	9,173	16,144
Comprehensive income attributable to minority interests	26	53

(3) Consolidated Statements of Cash Flows

	(Millions of yen)	
	First Half of FY2011	First Half of FY2012
	Jan. 1, 2011 to Jun. 30, 2011	Jan. 1, 2012 to Jun. 30, 2012
Cash flows from operating activities:		
Income before income taxes and minority interests	11,948	21,437
Depreciation and amortization	5,040	4,798
Interest and dividend income	(782)	(691)
Interest expenses	119	174
Decrease (increase) in notes and accounts receivable-trade	1,695	(463)
Decrease (increase) in inventories	(1,145)	(5,258)
Increase (decrease) in note and accounts payable-trade	(219)	2,087
Loss on revaluation of investment securities	1,337	-
Loss on sales/disposal of fixed assets	191	75
Increase (decrease) in accrued employee bonuses	1,417	1,437
Increase (decrease) officer retirement benefits	85	(1,130)
Others, net	210	282
Subtotal	19,899	22,748
Interest and dividend income received	799	718
Interest expenses paid	(120)	(171)
Income taxes paid	(7,313)	(5,017)
Net cash provided by operating activities	13,264	18,277
Cash flows from investing activities:		
Purchases of time deposits	(3,618)	(419)
Proceeds from maturities of time deposits	7,593	3,513
Acquisitions of property, plant and equipment	(5,496)	(7,961)
Acquisitions of intangible assets	(316)	(471)
Acquisitions of investment securities	-	(300)
Payments for acquisition of newly consolidated subsidiaries	(404)	-
Others, net	(129)	79
Net cash used in investing activities	(2,372)	(5,559)
Cash flows from financing activities:		
Decrease (Increase) in short-term bank loans	526	(1,583)
Repayments of long-term loans	(27)	(736)
Proceeds from long-term loans payable	4,054	-
Repayments of finance lease obligations	(13)	(4)
Acquisition of treasury stock	(0)	(3,861)
Cash dividends to shareholders	(2,857)	(2,859)
Cash dividends to minority shareholders	(69)	-
Others, net	(0)	(0)
Net cash provided (used) in financing activities	1,612	(9,046)
Effect of exchange rate changes on cash and cash equivalents	1,219	910
Net increase (decrease) in cash and cash equivalents	13,724	4,581
Cash and cash equivalents at beginning of the period	65,107	78,549
Cash and cash equivalents at end of the period	78,831	83,130

(4) Note concerning assumption of going concern

Not applicable

(5) Segment information

1. Information on Sales and income (loss) by reportable segment

First Half of FY2011 (Jan. 1, 2011 - Jun. 30, 2011)

(Millions of yen)

	Reportable Segment				Adjustment	Consolidated
	Bicycle Components	Fishing Tackle	Others	Total		
Net sales						
(1) Third parties	84,262	22,554	316	107,134	-	107,134
(2) Inter-segment	-	-	-	-	-	-
Total	84,262	22,554	316	107,134	-	107,134
Segment income (loss)	14,348	1,015	(119)	15,244	-	15,244

Note: There is no difference between total segment income and operating income in the consolidated statement of income.

First Half of FY2012 (Jan. 1, 2012 - Jun. 30, 2012)

(Millions of yen)

	Reportable Segment				Adjustment	Consolidated
	Bicycle Components	Fishing Tackle	Others	Total		
Net sales						
(1) Third parties	98,005	25,323	230	123,559	-	123,559
(2) Inter-segment	-	-	-	-	-	-
Total	98,005	25,323	230	123,559	-	123,559
Segment income (loss)	20,352	1,596	(72)	21,877	-	21,877

Note: There is no difference between total segment income and operating income in the consolidated statement of income.

2. Information regarding impairment loss on fixed assets, goodwill and negative goodwill, etc. by reportable segment

Not applicable

(6) Note on significant change in the amount of shareholders' equity

Based on the resolution of the Board of Directors' meeting held on January 17, 2012, the Company acquired its own shares in the market on January 18, 2012. As a result, treasury stock increased by 3,858 million yen during the first half of fiscal year 2012.

Based on the resolution of the Board of Directors' meeting held on February 8, 2012, the Company retired its own shares on February 13, 2012. As a result, treasury stock decreased by 3,939 million yen during the first half of fiscal year 2012.

As a result, treasury stock amounted to 45 million yen as of the end of the first half of fiscal year 2012.