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Summary of Consolidated Financial Results for the First Half of FY2009 (Unaudited)
(January 1, 2009 to June 30, 2009)

July 28, 2009

Company Name: Shimano Inc. Stock Exchange: Tokyo and Osaka, First Section
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Date of submission of quarterly report to Ministry of Finance: August 11, 2009
Scheduled payment date for dividends: September 4, 2009

(Amounts are rounded down to the nearest million yen)

1. Consolidated financial results for the 1st Half of FY2009 (January 1, 2009 to June 30, 2009)

(1) Consolidated income information

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
First Half of FY2009	90,057	-	8,619	-	9,097	-	6,565	-
First Half of FY2008	115,497	15.7	19,512	36.3	18,837	30.5	12,509	23.7

	Net income per share (Basic)	Net income per share (Diluted)
	Yen	Yen
First Half of FY2009	68.46	-
First Half of FY2008	130.34	-

(2) Consolidated balance sheet information

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
First Half of FY2009	198,362	173,289	87.1	1,800.75
FY2008	193,238	165,768	85.4	1,721.36

(Reference) Shareholders' Equity First Half of FY2009: 172,700 million yen FY2008: 165,088 million yen

2. Dividend information

Record Date	Dividend per share				
	1st Quarter	2nd Quarter	3rd Quarter	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2008	-	30.50	-	30.50	61.00
FY2009	-	30.50	-	-	61.00
FY2009 (Forecast)	-	-	-	30.50	-

(Note) Change in forecasted dividend during in this quarter: None

3. Forecasted consolidated business results for FY2009 (January 1, 2009 to December 31, 2009)

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
FY2009	195,000	(17.1)	24,500	(35.2)	25,500	(30.5)	17,500	(30.4)	182.47

(Note) Change in forecasted consolidated business results during in this quarter: None

4. Other

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries due to changes in scope of consolidation): None
- (2) Application of simplified accounting methods and accounting treatment specific to preparation of consolidated quarterly financial statements: Yes
(Note) For details, please refer to 4. "Other" in "Qualitative Information and Financial Statements" on page 4.
- (3) Changes in accounting principles, procedures and method of presentation, etc., of consolidated quarterly financial statements
Changes in accordance with revision of accounting standards: Yes
Changes other than above: None
(Note) For details, please refer to 4. "Other" in "Qualitative Information and Financial Statements" on page 4.

(4) Number of shares of common stock issued

Number of shares of common stock issued at the end of the period (including treasury stock):

As of June 30, 2009 96,003,207 shares

As of December 31, 2008 96,003,207 shares

Number of shares of treasury stock issued at the end of the period:

As of June 30, 2009 98,461 shares

As of December 31, 2008 97,526 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year):

First half of the year ending December 31, 2009 95,905,118 shares

First half of the year ended December 31, 2008 95,969,211 shares

(Notes) Explanation regarding the appropriate use of financial forecasts and other special items.

(1) Accounting Standard Board of Japan (ASBJ) Statement No. 12 "Accounting Standard for Quarterly Financial Statements" and ASBJ Guidance No. 14 "Guidance on Accounting Standard for Quarterly Financial Reporting" were adopted commencing with the current fiscal year. The quarterly consolidated financial statements were prepared based on the "Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements."

(2) The forecasted consolidated business results are based on information available at the time and assumptions for uncertain factors affecting future performance. Accordingly, it is understood that actual business results may differ due to changes in internal and external conditions.

Qualitative Information and Financial Statements

1. Consolidated Results of Operations

During the first half of the fiscal year ending December 31, 2009, the impact of the financial crisis that originated in the United States in autumn 2008 continued. Recessions in the leading industrialized countries and the slowing of growth in emerging economies led to a global recession. A sharp drop in personal consumption worldwide coupled with the impact of foreign exchange fluctuations dealt a severe blow to manufacturers and exporters.

In these circumstances, Shimano Group remained true to its mission: "To create new value and promote health and happiness through the enjoyment of nature and the world around us." Shimano Group pressed ahead with the creation of captivating new products that enrich the experience of cyclists and anglers.

However, owing to the global recession and pressure to reduce inventories, both the bicycle components business and the fishing tackle business suffered from lackluster sales.

As a result, for the first half of fiscal 2009, consolidated net sales amounted to 90,057 million yen, operating income was 8,619 million yen, ordinary income was 9,097 million yen, and net income was 6,565 million yen.

Business Segment Overview

Bicycle Components

After a significant drop in the demand for bicycles in the popular price zone both in the Japanese market and in overseas markets, reflecting weak consumer confidence amid the global economic crisis, the decline in demand appeared to have bottomed out. However, since it will take some time to reduce inventories, shipments of the Company's products in the popular price zone did not pick up.

Nevertheless, consumer demand for mid-range and high-end sports bicycles remained firm in Japan, the United States and Europe, underpinned by worldwide interest in health and the environment. However, there was a definite trend toward inventory trimming in the market and this took longer than initially anticipated. As a result, shipments of the Company's mid-range and high-end products remained at relatively low levels.

As a result, sales for this segment amounted to 68,121 million yen and operating income was 8,324 million yen.

Fishing Tackle

Although new products boosted sales somewhat in the Japanese market, overall domestic sales were slightly lower than the figure for the same period of the previous year because the recessionary mood continued from the end of the previous year and retailers took steps to reduce inventories.

In overseas markets, sales of sophisticated, high-end products were particularly sluggish owing to the rapid deterioration of the global economy, resulting in significantly lower sales than the figure for the same period of the previous year.

As a result, sales for this segment were 21,318 million yen, and operating income was 521 million yen.

Others

Sales from other businesses were 618 million yen and the operating loss was 226 million yen.

2. Consolidated Financial Position

(1) Assets, Liabilities and Net Assets

(Total assets)

Total assets as of the end of the first half of fiscal 2009 were 198,362 million yen (an increase of 5,123 million yen compared to the previous fiscal year-end). This was primarily due to an increase in cash and time deposits of 18,788 million yen, a decrease of 8,775 million yen in notes and accounts receivable-trade, and a decrease of 7,233 million yen in inventories.

(Total liabilities)

Total liabilities as of the end of the first half of fiscal 2009 were 25,072 million yen (a decrease of 2,397 million yen compared to the previous fiscal year-end). This was primarily due to a decrease of 2,104 million yen in accounts payable-trade.

(Net assets)

Net assets as of the end of the first half of fiscal 2009 were 173,289 million yen (an increase of 7,521 million yen compared to the previous fiscal year-end). This was primarily due to an increase of 3,631 million yen in retained earnings.

(2) Cash Flows

As of the end of the first half of fiscal 2009, cash and cash equivalents amounted to 57,444 million yen, an increase of 18,935 million yen compared with the figure at the previous fiscal year-end.

Cash Flow from Operating Activities

Net cash provided by operating activities amounted to 28,800 million yen. Cash was primarily provided by income before income taxes of 9,097 million yen and a decrease of notes and accounts receivable amounting to 9,726 million yen. Cash was primarily used for a decrease of accounts payable amounting to 2,347 million yen and income tax payments of 2,340 million yen.

Cash Flow from Investment Activities

Net cash used in investing activities amounted to 6,608 million yen. The main items included acquisitions of property, plant and equipment amounting to 4,759 million yen and acquisitions of investment securities amounting to 2,167 million yen.

Cash Flow from Financing Activities

Net cash used in financing activities amounted to 4,587 million yen. The main item was cash dividend payments of 2,921 million yen.

3. Forecast for the Fiscal Year Ending December 2009

There has been no change to the forecasted consolidated business results announced on April 28, 2009.

4. Other

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries due to changes in scope of consolidation): None

(2) Application of simplified accounting methods and accounting treatment specific to preparation of quarterly consolidated financial statements:

Method of calculation of estimated bad debt losses on general receivables

Recognizing that no significant changes have arisen with regard to the bad debt loss ratios as of the end of the first half of fiscal 2009 and at the previous fiscal year-end, the actual bad debt loss ratio as of the previous fiscal year-end was used to calculate estimated bad debt losses on general receivables.

Method of valuation of inventories

Regarding write-down of inventories, the carrying value of inventories is reduced to the estimated net selling value only for inventories with clearly decreased profitability.

Method of calculation of depreciation of fixed assets

Depreciation expenses for assets depreciated using the declining balance method are calculated by dividing the annual depreciation expenses on a pro rata basis.

Method of calculation of income taxes and deferred tax assets and liabilities

Income taxes payable are calculated by limiting inclusion of additions and subtractions and tax deductible items to significant items.

The recoverability of deferred tax assets is assessed based on projections of future performance and tax planning used for the previous fiscal year because no significant change in the business environment or in the status of temporary differences was deemed to have occurred since the end of the previous fiscal year.

(3) Changes in accounting principles, procedures and method of presentation, etc.:

Adoption of the "Accounting Standard for Quarterly Financial Reporting"

Effective from fiscal 2009, the Company has adopted the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No. 12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The quarterly consolidated financial statements were prepared based on the "Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements."

Adoption of the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements"

Effective from the first quarter of fiscal 2009, the Company has adopted the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (Practical Issues Task Force (PITF) No. 18).

The impact of this change on the quarterly consolidated financial statements is immaterial.

5. Consolidated Financial Statements

(1) Consolidated Balance Sheet

	(Millions of yen)	
	First Half of FY2009 As of June 30, 2009	FY2008 As of Dec. 31, 2008
Assets		
Current assets		
Cash and time deposits	61,102	42,314
Notes and accounts receivable-trade	22,417	31,192
Merchandise and finished goods	19,469	22,508
Work in process	12,722	16,560
Raw materials and supplies	4,661	5,017
Deferred income taxes	2,304	1,957
Others	2,251	3,293
Allowance for doubtful accounts	(407)	(352)
Total current assets	124,522	122,492
Fixed assets		
Property, plant and equipment		
Buildings and structures (net)	16,667	16,502
Machinery and vehicles (net)	10,903	10,349
Land	11,752	11,692
Construction in progress	2,481	880
Others (net)	3,793	3,912
Total property, plant and equipment	45,598	43,337
Intangible assets		
Goodwill	4,363	3,816
Software	4,651	5,178
Construction in progress	49	113
Others	3,536	2,853
Total intangible assets	12,600	11,961
Investments and other assets		
Investment securities	10,257	9,990
Long-term loans receivable	40	45
Deferred income taxes	3,440	3,346
Others	2,469	2,632
Allowance for doubtful accounts	(566)	(567)
Total investments and other assets	15,640	15,446
Total fixed assets	73,839	70,746
Total assets	198,362	193,238

	First Half of FY2009 As of June 30, 2009	FY2008 As of Dec. 31, 2008
Liabilities		
Current liabilities		
Account payable-trade	4,664	6,768
Short-term loans payable	1,717	2,304
Income taxes payable	3,157	2,101
Deferred income taxes	487	768
Accrued employee bonuses	917	937
Accrued officer bonuses	77	132
Others	8,943	9,184
Total current liabilities	19,967	22,197
Long-term liabilities		
Long-term loans payable	1,399	2,019
Deferred income taxes	1,050	675
Employee retirement benefits	1,410	1,347
Officer retirement benefits	1,179	1,140
Others	64	89
Total long-term liabilities	5,105	5,272
Total liabilities	25,072	27,469
Net assets		
Shareholders' equity		
Common stock	35,613	35,613
Capital surplus	5,823	5,823
Retained earnings	140,636	137,004
Treasury stock	(394)	(391)
Total shareholders' equity	181,678	178,049
Valuation and translation adjustments		
Unrealized gain (loss) on other securities	(1,564)	(1,658)
Foreign currency translation adjustments	(7,412)	(11,302)
Total valuation and translation adjustments	(8,977)	(12,961)
Minority interests	589	680
Total net assets	173,289	165,768
Total liabilities and net assets	198,362	193,238

(2) Consolidated Statement of Income

	(Millions of yen)
	First Half of FY2009 Jan. 1, 2009 to June 30, 2009
Net sales	90,057
Cost of sales	60,232
Gross profit	29,825
Selling, general and administrative expenses	21,206
Operating income	8,619
Non-operating income	
Interest income	282
Dividend income	93
Others	893
Total non-operating income	1,269
Non-operating expenses	
Interest expense	209
Others	581
Total non-operating expenses	791
Ordinary income	9,097
Net income before income taxes and minority interests	9,097
Income taxes - current	3,294
Income taxes - deferred	(804)
Total of income taxes	2,490
Minority interests in net income	41
Net income	6,565

(3) Consolidated Statement of Cash Flow

	(Millions of yen)
	First Half of FY2009 Jan. 1, 2009 to June 30, 2009
Cash flows from operating activities:	
Income before income taxes and minority interests	9,097
Depreciation and amortization	4,663
Interest and dividend income	(375)
Interest expense	209
Notes and accounts receivable	9,726
Inventories	9,244
Accounts payable	(2,347)
Gain on sales/disposal of fixed assets	44
Accrued bonuses to employees	1,270
Others, net	(414)
Subtotal	31,117
Interest and dividend income received	344
Interest expense paid	(321)
Income taxes paid	(2,340)
Net cash provided by operating activities	28,800
Cash flows from investing activities:	
Acquisitions of property, plant and equipment	(4,759)
Acquisitions of intangible assets	(306)
Payments for acquisition of newly consolidated subsidiaries	(2,167)
Others, net	625
Net cash used in investing activities	(6,608)
Cash flows from financing activities:	
Repayments of long-term debt	(766)
Cash dividends to shareholders	(2,921)
Decrease in short-term bank loans	(741)
Cash dividends to minority shareholders	(155)
Others, net	(3)
Net cash used in financing activities	(4,587)
Effect of exchange rate changes on cash and cash equivalents	1,331
Net increase (decrease) in cash and cash equivalents	18,935
Cash and cash equivalents at beginning of the period	38,509
Cash and cash equivalents at end of the period	57,444

Effective from fiscal 2009, the Company has adopted the “Accounting Standard for Quarterly Financial Reporting” (ASBJ Statement No. 12) and the “Guidance on Accounting Standard for Quarterly Financial Reporting” (ASBJ Guidance No. 14). The quarterly consolidated financial statements were prepared based on the “Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements.”

(4) Note concerning assumption of going concern
Not applicable.

(5) Segment Information

[Business segment information]

First Half of FY2009 (Jan. 1, 2009 to June 30, 2009)

(Millions of yen)						
	Bicycle Components	Fishing Tackle	Others	Total	Corporate/ Elimination	Consolidated
Net sales						
(1) Third parties	68,121	21,318	618	90,057	-	90,057
(2) Inter-segment	-	-	-	-	-	-
Total	68,121	21,318	618	90,057	-	90,057
Operating income (loss)	8,324	521	(226)	8,619	-	8,619

Notes:

- Business segments are determined based on the intended use of the Company's product lines.
- Primary products of each business segment:
 - Bicycle components - Freewheels, front gears, derailleurs, brakes, etc.
 - Fishing tackle - Reels, rods, etc.
 - Others - Cold forged products, snowboard equipment, etc.

[Geographical segment information]

First Half of FY2009 (Jan. 1, 2009 to June 30, 2009)

(Millions of yen)								
	Japan	North America	Europe	Asia	Others	Total	Corporate/ Elimination	Consolidated
Net sales								
(1) Third parties	58,780	11,085	11,790	6,712	1,687	90,057	-	90,057
(2) Inter-segment	10,469	228	1,365	24,518	2	36,583	(36,583)	-
Total	69,250	11,313	13,156	31,231	1,690	126,641	(36,583)	90,057
Operating income	2,991	261	1,166	4,073	125	8,619	-	8,619

Notes:

- Countries and regions are classified according to geographical proximity.
- Countries and regions outside Japan are classified into the following geographical areas:
 - North America - U.S.A. and Canada
 - Europe - Netherlands, Germany, United Kingdom, Italy, Belgium, France, Czech Republic, Sweden, Norway, Finland, and Poland
 - Asia - Singapore, Malaysia, China, Taiwan and Indonesia
 - Others - Australia

(6) Significant fluctuation in the amount of shareholder's equity
Not applicable

(Reference)

Previous Consolidated Financial Statements

(1) Consolidated Statement of Income

(Millions of yen)

Accounts	First Half of FY2008
	Jan. 1, 2008 to June 30, 2008
	Amount
Net sales	115,497
Cost of sales	74,173
Gross profit	41,323
Selling, general and administrative expenses	21,810
Operating income	19,512
Non-operating income	1,137
Interest and dividend income	827
Others	309
Non-operating expenses	1,812
Interest expense	278
Others	1,533
Ordinary income	18,837
Net income before income taxes and minority interests	18,837
Income tax-current	3,781
Income tax-deferred	2,473
Minority interests in net income	74
Net income	12,509

(2) Consolidated Statement of Cash Flows

(Millions of yen)

Accounts	First Half of FY2008
	Jan. 1, 2008 to June 30, 2008
	Amount
Cash flows from operating activities:	
Income before income taxes and minority interests	18,837
Depreciation and amortization	4,568
Interest and dividend income	(827)
Interest expense	278
Gain on sales/disposal of fixed assets	112
Notes and accounts receivable	1,664
Inventories	(4,413)
Accounts payable	(104)
Accrued payable	(180)
Others, net	(422)
Subtotal	19,513
Interest and dividend income received	788
Interest expense paid	(276)
Income taxes paid	(8,550)
Net cash provided by operating activities	11,474
Cash flows from investing activities:	
Acquisitions of property, plant and equipment	(4,281)
Acquisitions of intangible assets	(318)
Acquisitions of investment securities	(7,749)
Payments for acquisitions of newly consolidated subsidiaries	(393)
Others, net	(301)
Net cash used in investing activities	(13,045)
Cash flows from financing activities:	
Decrease in short-term bank loans	(908)
Cash dividends to shareholders	(1,963)
Cash dividends to minority shareholders	(22)
Others, net	(14)
Net cash used in financing activities	(2,909)
Effect of exchange rate changes on cash and cash equivalents	(5)
Net increase (decrease) in cash and cash equivalents	(4,486)
Cash and cash equivalents at beginning of the period	52,691
Cash and cash equivalents at end of the period	48,205

(3) Segment Information

[Business segment information]

First Half of FY2008 (Jan. 1, 2008 to June 30, 2008)

(Millions of yen)

	Bicycle Components	Fishing Tackle	Others	Total	Corporate/ Elimination	Consolidated
Net sales						
1) Third parties	88,912	24,893	1,690	115,497	-	115,497
2) Inter-segment	-	-	-	-	-	-
Total	88,912	24,893	1,690	115,497	-	115,497
Operating expenses	71,648	22,669	1,666	95,984	-	95,984
Operating income	17,263	2,224	24	19,512	-	19,512

[Geographical segment information]

First Half of FY2008 (Jan. 1, 2008 to June 30, 2008)

(Millions of yen)

	Japan	North America	Europe	Asia	Others	Total	Corporate/ Elimination	Consolidated
Net sales								
1) Third parties	80,359	9,429	14,998	9,998	709	115,497	-	115,497
2) Inter-segment	14,476	367	1,843	36,184	0	52,872	(52,872)	-
Total	94,835	9,797	16,842	46,183	710	168,369	(52,872)	115,497
Operating expenses	84,783	9,302	14,885	39,289	596	148,857	(52,872)	95,984
Operating income	10,052	495	1,957	6,893	113	19,512	-	19,512