

As of September 30, 2013 (The Third Quarter of FY2013)

## Company Profile

### Company Name

SHIMANO INC.

### Head Office

3-77 Oimatsu-cho, Sakai-ku, Sakai City  
Osaka 590-8577, Japan

(General Affairs)

Phone: +81-72-223-3210 Fax :+81-72-223-3258

(Corporate Communications)

Phone: +81-72-223-3957 Fax: +81-72-223-6045

URL: [www.shimano.com](http://www.shimano.com)

### Date of Establishment

February 1921

### Date of Incorporation

January 1940

### Paid-in Capital

JPY 35.6 billion

### Number of Employees

1,155 (SHIMANO INC. only)  
12,368 (Consolidated) (as of December 31, 2012)

### Stock Exchange Listings

The First Section of the Tokyo Stock Exchange

### Main Business

Production and distribution of  
bicycle components, fishing tackle,  
cold forging products and rowing equipments.

### Consolidated Subsidiaries

45

## The Board of Directors

<b>President*1</b>	Yozo Shimano
<b>Senior Executive Vice President*1</b>	Takeshi Oi
	Keiji Kakutani
<b>Executive Vice President</b>	Etsuyoshi Watarai
	Shinji Wada
	Satoshi Yuasa
<b>Senior Vice President</b>	Yoshihiro Hirata
	Hideo Katsuoka
	Taizo Shimano
	Kiyoshi Tarutani
	Masahiro Tsuzaki
	Takashi Toyoshima
	Yasuhiro Hitomi
	Chia Chin Seng
	Hiroshi Matsui
	Kazuo Ichijo*2
<b>Audit &amp; Supervisory Board Member</b>	Toshinori Tanino
	Koichi Shimazu
<b>Outside Audit &amp; Supervisory Board Member</b>	Takayo Tsujinaka
	Gohei Matsumoto

\*1 Representative Director

\*2 Outside Director

## Principal Affiliated Companies

### Japan

<b>Factory and Sales Offices</b>	SHIMANO SHIMONOSEKI FACTORY FISHING SALES OFFICES
<b>Consolidated Subsidiaries</b>	SHIMANO KUMAMOTO CO., LTD. SHIMANO SALES CO., LTD.
<b>Others</b>	Bicycle Museum LIFE CREATION SPACE OVE The Amenity Golf Shop Aifie

### Overseas

#### Consolidated Subsidiaries

##### < North America/ South America >

SHIMANO AMERICAN CORPORATION	(U.S.A.)
DASHAMERICA, INC. (PEARL IZUMI USA)	(U.S.A.)
G.LOOMIS, INC.	(U.S.A.)
INNOVATIVE TEXTILES, INC.	(U.S.A.)
SHIMANO CANADA LTD.	(Canada)
SHIMANO LATIN AMERICA REPRESENTACAO COMERCIAL LTDA.	(Brazil)

##### < Europe >

SHIMANO EUROPE HOLDING B.V.	(The Netherlands)
SHIMANO EUROPE FISHING HOLDING B.V.	(The Netherlands)
SHIMANO EUROPE BIKE HOLDING B.V.	(The Netherlands)
SHIMANO BENELUX B.V.	(The Netherlands)
SHIMANO EUROPE B.V.	(The Netherlands)
SHIMANO EUROPE RETAIL DIVISION B.V.	(The Netherlands)
BIKEFITTING.COM B.V.	(The Netherlands)
SHIMANO GERMANY FISHING GMBH.	(Germany)
PEARL IZUMI GMBH.	(Germany)
SHIMANO BELGIUM N.V.	(Belgium)
SHIMANO ITALY FISHING S.R.L.	(Italy)
SHIMANO CZECH REPUBLIC S.R.O.	(Czech)
SHIMANO FRANCE COMPOSANTS CYCLES S.A.S.	(France)
SHIMANO NORDIC CYCLE AB	(Sweden)
SHIMANO NORDIC CYCLE OY	(Finland)
SHIMANO NORDIC CYCLE AS	(Norway)
SHIMANO NORDIC DENMARK APS	(Denmark)
SHIMANO POLSKA BICYCLE PARTS SP. Z O.O.	(Poland)

##### < Asia >

SHIMANO (SINGAPORE) PTE. LTD.	(Singapore)
SHIMANO COMPONENTS (MALAYSIA) SDN. BHD.	(Malaysia)
P.T. SHIMANO BATAM	(Indonesia)
SHIMANO (KUNSHAN) BICYCLE COMPONENTS CO., LTD.	(China)
SHIMANO (KUNSHAN) FISHING TACKLE CO., LTD.	(China)
SHIMANO (TIANJIN) BICYCLE COMPONENTS CO., LTD.	(China)
SHIMANO (SHANGHAI) SALES CORPORATION	(China)
SHIMANO (LIANYUNGANG) INDUSTRIAL CO., LTD.	(China)
SHIMANO TAIWAN CO., LTD.	(Taiwan)
SHIMANO (CAMBODIA) CO., LTD.	(Cambodia)

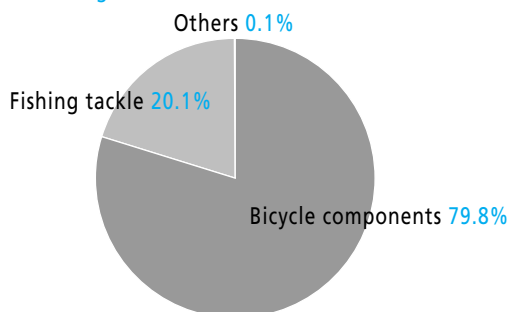
##### < Oceania >

SHIMANO AUSTRALIA CYCLING PTY. LTD.	(Australia)
SHIMANO OCEANIA HOLDINGS PTY. LTD.	(Australia)
SHIMANO AUSTRALIA FISHING PTY. LTD.	(Australia)

# Consolidated Financial Data (As of September 30, 2013) \*SHIMANO INC. and 45 consolidated subsidiaries

## Segment Information of Net Sales

### Reportable Segment

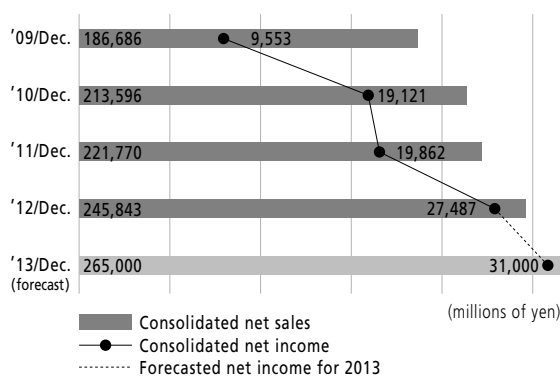


## Summary of Consolidated Balance Sheet

	Balance at Sep. 30, 2013	Balance at Dec. 31, 2012
<b>ASSETS</b>		
Current assets	194,460	175,798
Fixed assets	95,443	81,908
<b>TOTAL ASSETS</b>	<b>289,904</b>	<b>257,707</b>
<b>LIABILITIES</b>		
Current liabilities	35,728	35,665
Long-term liabilities	4,913	5,677
<b>TOTAL LIABILITIES</b>	<b>40,642</b>	<b>41,342</b>
<b>NET ASSETS</b>		
Shareholders' equity	236,185	218,197
Accumulated other comprehensive income	12,218	(2,548)
Minority interests	857	716
<b>TOTAL NET ASSETS</b>	<b>249,262</b>	<b>216,364</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>289,904</b>	<b>257,707</b>

(millions of yen)

## Consolidated Net Sales and Net Income



## Summary of Consolidated Statements of Income

	Jan. 1, 2013 to Sep. 30, 2013	Jan. 1, 2012 to Sep. 30, 2012
Net sales	199,501	182,739
Operating income	31,052	31,840
Ordinary income	35,092	29,605
Income before income taxes and minority interests	34,706	29,172
<b>Net income</b>	<b>25,506</b>	<b>20,472</b>

(millions of yen)

## Total Assets and Total Net Assets

