Company Name SHIMANO INC.

President, Yozo Shimano

(Code Number: 7309 Tokyo Stock Exchange, First Section)

Media Contact Corporate Communications Dept.

(Phone: +81 72 223 3957)

Notice of Organizational and Personnel Changes

SHIMANO INC. announces organizational and personnel changes to take effect on 1st January 2021, as outlined below.

1. Organizational Changes

(1) Establishment

- Information Systems Department will be established under SDM (Shimano Digital Manufacturing) Development Division.
- Corporate Culture Communications Department will be established under General Operations Division.

(2) Reorganization

• Shimano Research Laboratories, SDM Development Division will be incorporated into Technology R&D Department, Bicycle Components Division.

(3) Abolition

- 6 sigma will be reorganized as Quality Control Department and will be dissolved.
- · Sales, Production & Inventory Management Department, Bicycle Components Division will be abolished.

2. Personnel Changes

(1) Director Changes

Name	New	Current
	Senior Executive Vice President	Senior Executive Vice President
Taisa Chimana	Head of Bicycle Components Division	Head of Bicycle Components Division
Taizo Shimano		Vice President, Marketing Department,
		Bicycle Components Division

	Senior Executive Vice President	Senior Executive Vice President
	Head of SDM Development Division	Head of SDM Development Division
	Vice President, Forming Technology	Vice President, Forming Technology
	Department and Information Systems	Department, TIC (Technology Innovation
	Department, SDM Development Division	Center) Factory, and Shimano Research
Takashi Toyoshima	Chief of Technology Officer,	Laboratories, SDM Development Division
,	Bicycle Components Division	Chief of Technology Officer,
	Vice President, Technology R&D	Bicycle Components Division
	Department,	Vice President, Technology R&D
	Bicycle Components Division	Department,
		Bicycle Components Division
	Senior Executive Vice President	Senior Executive Vice President
	Head of General Operations Division	Head of General Operations Division
Masahiro Tsuzaki	Vice President,	
IVIdSallifO ISUZAKI	Corporate Culture Communications	
	Department,	
	General Operations Division	
	Senior Vice President	Senior Vice President
	Vice President,	Vice President,
Kiyoshi Tarutani	Quality Control Department	Quality Control Department
Kiyoshi Tarutani	Supervising of Production Department,	Chief of Headquarters Manufacturing
	SIP (Sakai Intelligent Plant), Bicycle	Officer, Bicycle Components Division
	Components Division	
	Senior Vice President	Senior Vice President
	Vice President,	Vice President,
	Global Procurement Department and In	Global Procurement Department and In
	charge of Overseas Factories	charge of Overseas Factories
Tamotsu Yoshida	Vice President,	Vice President,
	Production Control Department, SDM	Production Control Department, SDM
	Development Division	Development Division
	Supervising of Procurement Department,	
	Bicycle Components Division	

(2) Vice President Changes

Name	New	Current
	Vice President	Vice President
	New Partnership and Communication	New Partnership and Communication
Takeshi Kuroiwa	Planning Department	Planning Department,
	and Marketing Department, Bicycle	Bicycle Components Division
	Components Division	

Keigo Kitajima	Vice President	Assistant Vice President
	Research & Development Department,	Research & Development Department,
	Fishing Operations Division	Fishing Operations Division
Yoshitaka Nose	Vice President TIC Factory, SDM Development Division	Assistant Vice President TIC Factory, SDM Development Division