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Summary of Consolidated Financial Results for the First Quarter of FY2009 (Unaudited)

(January 1, 2009 - March 31, 2009)

April 28, 2009

Company Name: Shimano Inc.

Stock Exchanges: Tokyo and Osaka, First Sections

Code Number: 7309

URL: <http://www.shimano.com>

President:

Yozo Shimano

Senior Vice President, Accounting:

Yoshihiro Hirata

Telephone: +81-72-223-3254

Date of submission of quarterly report to Ministry of Finance: May 14, 2009

Scheduled payment date for dividends: —

(Amounts are rounded down to the nearest million yen.)

1. Consolidated financial results for the First Quarter of FY2009 (January 1, 2009 - March 31, 2009)

(1) Consolidated income information (The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Quarterly net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
First Quarter of FY2009	45,092	—	5,148	—	7,116	—	5,504	—
First Quarter of FY2008	55,586	15.9	8,788	28.8	7,891	11.0	5,349	14.7

	Quarterly net income per share (Basic)	Quarterly net income per share (Diluted)
	Yen	Yen
First Quarter of FY2009	57.40	-
First Quarter of FY2008	55.74	-

(2) Consolidated balance sheet information

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
First Quarter of FY2009	192,049	168,447	87.3	1,749.12
FYE2008	193,238	165,768	85.4	1,721.36

(Reference) Shareholders' Equity First Quarter of FY2009: 167,750 million yen FYE2008: 165,088 million yen

2. Dividend information

Record Date	Dividend per Share				
	First Quarter	Second Quarter	Third Quarter	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2008	-	30.50	-	30.50	61.00
FY2009	-	-	-	-	-
FY2009 (Forecast)	-	30.50	-	30.50	61.00

(Note) There has been no change to the forecasted dividend announced on February 10, 2009.

3. Forecasted consolidated business results for FY2009 (January 1, 2009 - December 31, 2009)

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Second Quarter of FY2009	91,500	-	8,500	-	10,500	-	7,500	-	78.20
FY2009	195,000	(17.1)	24,500	(35.2)	25,500	(30.5)	17,500	(30.4)	182.47

(Note) The forecasted consolidated business results announced on February 10, 2009, have been revised.

4. Other

(1) Change in significant subsidiaries during the period (change in specified subsidiary due to a change in scope of consolidation): None

(2) Application of simplified accounting method and accounting treatment specific to preparation of the consolidated quarterly financial statements: Yes

(Note) For details, please refer to 4. "Other" in "Qualitative Information and Financial Statements" on page 4.

(3) Changes in accounting principles, procedures and method of presentation, etc., of the Consolidated Quarterly Financial Statements

Changes in accordance with revision of accounting standards: Yes

Changes other than above: None

(Note) For details, please refer to 4. "Other" in "Qualitative Information and Financial Statements" on page 4.

(4) Number of shares of common stock issued

Number of shares of common stock issued at the end of the period (including treasury stock):

As of March 31, 2009	96,003,207 shares
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As of December 31, 2008	96,003,207 shares
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Number of shares of treasury shares issued at the end of the period:

As of March 31, 2009	97,857 shares
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As of December 31, 2008	97,526 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year):

First quarter of the year ending December 31, 2009	95,905,378 shares
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First quarter of the year ended December 31, 2008	95,970,166 shares
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(Notes) Explanation regarding the appropriate use of financial forecasts and other special items.

(1) Accounting Standard Board of Japan (ASBJ) Statement No. 12 "Accounting Standard for Quarterly Financial Statements" and ASBJ Guidance No. 14 "Guidance on Accounting Standard for Quarterly Financial Reporting" were adopted commencing with this fiscal year. The quarterly consolidated financial statements were prepared based on the "Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements."

(2) The forecasted consolidated business results is based on information available at the time, and assumptions for uncertain factors affecting future performance. Accordingly, it is understood that actual business results may differ due to changes in internal and external conditions.

Qualitative Information and Financial Statements

1. Consolidated Results of Operations

During the first quarter of the fiscal year ending December 31, 2009, the global financial crisis dealt a heavy blow to the real economy. While the major industrialized countries were simultaneously buffeted by steep recessions, the slowing of growth in the emerging economies became evident. Foreign exchange markets as well as energy and raw material prices became increasingly uncertain and lackluster corporate earnings and deterioration of the labor market exacerbated the cooling of consumer sentiment.

In these circumstances, Shimano Group remained true to its mission: "To create new value and promote health and happiness through the enjoyment of nature and the world around us." We strove to establish global production and logistics systems and sales networks responsive to the needs associated with increasing health-consciousness and environmental concerns.

However, as the impact of the global recession was greater than anything we had anticipated, the bicycle components business and the fishing tackle business operated in an exceedingly challenging environment.

As a result, for the first quarter of fiscal 2009, consolidated net sales amounted to 45,092 million yen, operating income was 5,148 million yen, ordinary income was 7,116 million yen, and net income was 5,504 million yen.

Business Segment Overview

Bicycle Components

The demand for bicycles in the popular price zone dropped significantly both in the Japanese market and in overseas markets, reflecting weak consumer confidence amid the global economic crisis. Shipments of the Company's products in the popular price zone decreased.

Nevertheless, as interest in health and the environment was undiminished, consumer demand for mid-range and high-end sports bicycles remained firm worldwide. Despite this buoyant demand, a definite trend toward inventory trimming emerged, resulting in a temporary decrease in shipments of the Company's mid-range and high-end products.

As a result, sales for this segment amounted to 35,316 million yen and operating income was 5,173 million yen.

Fishing Tackle

Although the tempo of order-taking was initially slower than for the previous year because of the recessionary mood in the Japanese market since late 2008, sales of new products introduced at the beginning of the season were robust. As a result, overall domestic sales were only slightly lower than the figure for the same period of the previous year.

Meanwhile, in overseas markets, demand became sluggish not only in the U.S., but also in Europe and Asia due to the rapid deterioration of the global economy and the appreciation of the yen, causing sales to be markedly lower than the figure for the same period of the previous year.

As a result, sales for this segment were 9,509 million yen, and operating income was 101 million yen.

Others

Sales from other businesses were 266 million yen and the operating loss was 126 million yen.

2. Consolidated Financial Position

(1) Assets, Liabilities and Net Assets

(Total assets)

Total assets as of the end of the first quarter of fiscal 2009 was 192,049 million yen (a decrease of 1,189 million yen compared to the the previous fiscal year end). This was primarily due to an increase in cash and time deposits of 3,705 million yen, an increase of 1,621 million yen for investment securities, a decrease of 6,269 million yen for notes and accounts receivable-trade, and a decrease of 1,193 million yen for inventories.

(Total liabilities)

Total liabilities as of the end of the first quarter of fiscal 2009 was 23,601 million yen (a decrease of 3,868 million yen compared to the previous fiscal year end). This was primarily due to a decrease of 3,242 million yen for accounts payable-trade.

(Net assets)

Net assets as of the end of the first quarter of fiscal 2009 was 168,447 million yen (an increase of 2,678 million yen compared to the previous fiscal year end). This was primarily due to retained earnings increased by 2,571 million yen.

(2) Cash Flows

As of the end of the first quarter of the fiscal year, cash and cash equivalents amounted to 42,197 million yen, an increase of 3,688 million yen compared with the figure at the end of the previous fiscal year.

Cash Flow by Operating Activities

Net cash provided by operating activities amounted to 11,257 million yen. Cash was primarily provided by income before income taxes of 7,116 million yen and a decrease of notes and accounts receivable amounting to 6,350 million yen. Cash was primarily used for a decrease of account payable amounting to 3,285 million yen and income tax payments of 1,970 million yen.

Cash Flow by Investment Activities

Net cash used in investing activities amounted to 4,815 million yen. The main items included acquisitions of property, plant and equipment amounting to 2,543 million yen and acquisitions of investment securities amounting to 2,161 million yen.

Cash Flow by Financial Activities

Net cash used in financing activities amounted to 2,597 million yen. The main item was cash dividend payments of 2,921 million yen.

3. Forecast for the Fiscal Year Ending December 2009

Economic turmoil and a decline in consumer confidence attributable to the slumping global economy are expected to persist for the time being. Consequently, a decisive recovery in demand is unlikely to materialize for some time either in Japan or overseas.

In light of these circumstances, the Company revised the forecast of consolidated business results for fiscal 2009, announced on February 10, 2009, at the time of the announcement of the financial results for fiscal 2008. The revised forecast is as follows: net sales of 195,000 million yen, operating income of 24,500 million yen, ordinary income of 25,500 million yen, and net income of 17,500 million yen.

For details, please refer to the "Notice Concerning the Revision to the Forecast of Business Results" announced on April 28, 2009.

The above-mentioned forecast has been prepared based on the information currently available as of the date of issue of this document. Actual results may differ from the forecasted results due to various factors.

4. Other

(1) Change in significant subsidiaries during the period (change in specified subsidiary due to a change in scope of consolidation):
None

(2) Application of simplified accounting method and accounting treatment specific to preparation of the quarterly consolidated financial statements

Method of calculation of estimated bad debt losses on general receivables

Recognizing that no significant changes have arisen with regard to the bad debt loss ratios at the end of the first quarter of fiscal 2009 and the previous fiscal year-end, the actual bad debt loss ratio at the previous fiscal year-end was used to calculate estimated bad debt losses on general receivables.

Method of valuation of inventories

For the computation of inventories at the end of the first quarter of fiscal 2009, the physical inventory count was omitted and instead a rational computation method based on the physical inventory count at the previous fiscal year-end was utilized.

Regarding write-down of inventories, the carrying amount of inventories is reduced to the estimated net selling value only for inventories with clearly lowered realizability.

Method of calculation of depreciation of fixed assets

Depreciation expense for assets that are depreciated using the declining balance method are calculated by dividing the annual depreciation expense on pro rata basis.

Method of calculation of income taxes and deferred tax assets and liabilities

Income taxes payable are calculated by limiting inclusion of additions and subtractions, and tax deductible items to significant items.

The recoverability of deferred tax assets is assessed based on projections of future performance and tax planning used for the previous fiscal year because no significant change in the business environment or in the status of temporary differences was deemed to have occurred since the end of the previous fiscal year.

(3) Changes in accounting principles, procedures and method of presentation, etc.:

Adoption of the "Accounting Standard for Quarterly Financial Reporting"

Effective from fiscal 2009, the Company has adopted the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No. 12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The quarterly consolidated financial statements were prepared based on the "Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements."

Adoption of the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements"

Effective from the first quarter of fiscal 2009, the Company has adopted the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (Practical Issues Task Force (PITF) No. 18).

The impact of this change on the quarterly consolidated financial statements is immaterial.

5. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	First Quarter of FY2009	FY2008
	As of Mar. 31, 2009	As of Dec. 31, 2008
(Assets)		
Current assets		
Cash and time deposits	¥46,019	¥42,314
Notes and accounts receivable-trade	24,923	31,192
Merchandise and finished goods	24,316	22,508
Work in process	13,691	16,560
Raw materials and supplies	4,885	5,017
Deferred income taxes	2,129	1,957
Others	2,946	3,293
Allowance for doubtful accounts	(370)	(352)
Total current assets	118,542	122,492
Fixed assets		
Property, plant and equipment		
Buildings and structures	16,463	16,502
Machinery and vehicles	10,665	10,349
Land	11,700	11,692
Construction in progress	1,741	880
Others	3,835	3,912
Total property, plant and equipment	44,407	43,337
Intangible assets		
Goodwill	3,770	3,816
Software	4,968	5,178
Construction in progress	39	113
Others	2,891	2,853
Total intangible assets	11,670	11,961
Investments and other assets		
Investment securities	11,611	9,990
Long-term loans receivable	45	45
Deferred income taxes	3,781	3,346
Others	2,556	2,632
Allowance for doubtful accounts	(566)	(567)
Total investments and other assets	17,428	15,446
Total fixed assets	73,506	70,746
Total assets	¥192,049	¥193,238

	First Quarter of FY2009 As of Mar. 31, 2009	FY2008 As of Dec. 31, 2008
(Liabilities)		
Current liabilities		
Accounts payable-trade	¥3,526	¥6,768
Short-term loans payable	3,342	2,304
Income taxes payable	2,240	2,101
Deferred income taxes	579	768
Accrued employee bonuses	1,283	937
Accrued officer bonuses	38	132
Others	7,681	9,184
Total current liabilities	18,692	22,197
Long-term liabilities		
Long-term loans payable	1,623	2,019
Deferred income taxes	691	675
Employee retirement benefits	1,365	1,347
Officer retirement benefits	1,167	1,140
Others	61	89
Total long-term liabilities	4,909	5,272
Total liabilities	23,601	27,469
(Net assets)		
Shareholders' equity		
Common stock	¥35,613	¥35,613
Capital surplus	5,823	5,823
Retained earnings	139,575	137,004
Treasury stock	(392)	(391)
Total shareholders' equity	180,619	178,049
Valuation and translation adjustments		
Unrealized gain (loss) on other securities	(2,082)	(1,658)
Foreign currency translation adjustments	(10,786)	(11,302)
Total valuation and translation adjustments	(12,868)	(12,961)
Minority interests	697	680
Total net assets	168,447	165,768
Total liabilities and net assets	¥192,049	¥193,238

(2) Quarterly Consolidated Statement of Income	(Millions of yen)
	First Quarter of FY2009
	Jan. 1, 2009 to
	Mar. 31, 2009
Net sales	¥45,092
Cost of sales	29,530
Gross profit	15,561
Selling, general and administrative expenses	10,412
Operating income	5,148
Non-operating income	
Interest income	158
Dividend income	5
Others	2,110
Total non-operating income	2,274
Non-operating expenses	
Interest expense	79
Others	227
Total non-operating expenses	307
Ordinary income	7,116
Quarterly income before income taxes and minority interest	7,116
Income taxes - current	2,085
Income taxes - deferred	(481)
Total of income taxes	1,603
Minority interests in net income	7
Quarterly net income	¥5,504

(3) Quarterly Consolidated Statement of Cash Flows

(Millions of yen)

	First Quarter of FY2009
	Jan. 1, 2009 to
	Mar. 31, 2009
Cash flows from operating activities:	
Income before income taxes and minority interests	¥7,116
Depreciation and amortization	2,265
Interest and dividend income	(163)
Interest expense	79
Notes and accounts receivable	6,350
Inventories	1,516
Accounts payable	(3,285)
Gain on sale/disposal of fixed assets	21
Accrued officer bonuses	(290)
Others, net	(335)
Subtotal	13,274
Interest and dividend income received	142
Interest expense paid	(188)
Income taxes paid	(1,970)
Net cash provided by operating activities	11,257
Cash flows from investing activities:	
Acquisitions of property, plant and equipment	(2,543)
Acquisitions of investment securities	(2,161)
Acquisitions of intangible assets	(161)
Others, net	50
Net cash used in investing activities	(4,815)
Cash flows from financing activities:	
Repayments of long term debt	(513)
Cash dividends to shareholders	(2,921)
Increase in short-term bank loans	846
Cash dividends to minority shareholders	(3)
Others, net	(6)
Net cash used in financing activities	(2,597)
Effect of exchange rate changes on cash and cash equivalents	(156)
Net increase (decrease) in cash and cash equivalents	3,688
Cash and cash equivalents at beginning of year	38,509
Cash and cash equivalents at end of the first quarter	¥42,197

Effective from fiscal 2009, the Company has adopted the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No. 12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The quarterly consolidated financial statements were prepared based on the "Regulation for Terminology, Forms and Preparation of Quarterly Consolidated Financial Statements."

(4) Note concerning assumption of going concern

Not applicable.

(5) Segment information

[Business segment information]

First Quarter of FY2009 (Jan. 1, 2009 - Mar. 31, 2009)

(Millions of yen)

	Bicycle Components	Fishing Tackle	Others	Total	Corporate/ Elimination	Consolidated
Net sales						
1) Third parties	35,316	9,509	266	45,092	-	45,092
2) Inter-segment	-	-	-	-	-	-
Total	35,316	9,509	266	45,092	-	45,092
Operating income (loss)	5,173	101	(126)	5,148	-	5,148

Note: 1. Business segments are determined based on the intended use of the Company's product lines.

Note: 2. Primary products of each business segment:

Bicycle components - Freewheels, front gears, derailleurs and brakes, etc.

Fishing tackle - Reels and rods, etc.

Others - Cold forged products and snowboard equipment, etc.

[Geographical segment information]

First Quarter of FY2009 (Jan. 1, 2009 - Mar. 31, 2009)

(Millions of yen)

	Japan	North America	Europe	Asia	Others	Total	Corporate/ Elimination	Consolidated
Net sales								
1) Third parties	30,714	4,466	5,063	4,005	841	45,092	-	45,092
2) Inter-segment	4,869	108	828	14,223	0	20,031	(20,031)	-
Total	35,584	4,574	5,891	18,229	842	65,123	(20,031)	45,092
Operating income (loss)	1,873	(0)	701	2,503	70	5,148	-	5,148

Note: 1. Countries and regions are classified according to geographical proximity.

2. Countries and regions outside Japan are classified into the following geographical areas:

North America - U.S.A. and Canada

Europe - Netherlands, Germany, United Kingdom, Italy, Belgium, France, Czech Republic, Sweden, Norway,

Finland, and Poland

Asia - Singapore, Malaysia, China, Taiwan and Indonesia

Others - Australia

(6) Significant fluctuation in the amount of shareholder's equity

Not applicable.

(Reference)

Previous Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Statement of Income

(Millions of yen)

Accounts	First Quarter of FY2008
	Jan. 1, 2008 to Mar. 31, 2008
	Amount
Net sales	¥55,586
Cost of sales	36,183
Gross profit	19,403
Selling, general and administrative expenses	10,614
Operating income	8,788
Non-operating income	510
Interest and dividend income	422
Others	87
Non-operating expenses	1,407
Interest expense	136
Others	1,271
Ordinary income	7,891
Quarterly income before income taxes and minority interest	7,891
Income tax-current	2,019
Income tax-deferred	483
Minority interests in net income	38
Quarterly net income	¥5,349

(2) Quarterly Consolidated Statement of Cash Flows

(Millions of yen)

Accounts	First Quarter of FY2008
	Jan. 1, 2008 to Mar. 31, 2008
	Amount
Cash flows from operating activities:	
Income before income taxes and minority interests	¥7,891
Depreciation and amortization	2,282
Interest and dividend income	(422)
Interest expense	136
Loss on sales/revaluation of investment securities	13
Notes and accounts receivable	(371)
Inventories	(3,116)
Accounts payable	(240)
Accrued payable	(304)
Others, net	935
Subtotal	6,803
Interest and dividend income received	366
Interest expense paid	(88)
Income taxes paid	(7,634)
Net cash provided by operating activities	(554)
Cash flows from investing activities:	
Acquisitions Acquisitions of property, plant and equipment	(2,143)
Acquisitions of intangible assets	(149)
Acquisitions of investment securities	(800)
Payments for acquisitions of newly consolidated subsidiaries	(388)
Others, net	58
Net cash used in investing activities	(3,423)
Cash flows from financing activities:	
Increase in short-term bank loans	668
Cash dividends to shareholders	(1,963)
Cash dividends to minority shareholders	(22)
Others, net	(2)
Net cash used in financing activities	(1,320)
Effect of exchange rate changes on cash and cash equivalents	(1,009)
Net increase (decrease) in cash and cash equivalents	(6,306)
Cash and cash equivalents at beginning of year	52,691
Cash and cash equivalents at end of the first quarter	¥46,385

(3) Segment Information

[Business segment information]

First Quarter of FY2008 (Jan. 1, 2008 - Mar. 31, 2008)

(Millions of yen)

	Bicycle Components	Fishing Tackle	Others	Total	Corporate/ Elimination	Consolidated
Net sales						
1) Third parties	43,273	11,439	872	55,586	-	55,586
2) Inter-segment	-	-	-	-	-	-
Total	43,273	11,439	872	55,586	-	55,586
Operating expenses	34,930	10,989	877	46,797	-	46,797
Operating income (loss)	8,343	449	(4)	8,788	-	8,788

[Geographical segment information]

First Quarter of FY2008 (Jan. 1, 2008 - Mar. 31, 2008)

(Millions of yen)

	Japan	North America	Europe	Asia	Others	Total	Corporate/ Elimination	Consolidated
Net sales								
1) Third parties	39,027	4,031	6,607	5,550	369	55,586	-	55,586
2) Inter-segment	7,393	165	1,005	19,031	0	27,596	(27,596)	-
Total	46,420	4,196	7,613	24,582	369	83,182	(27,596)	55,586
Operating expenses	41,981	4,072	6,870	21,165	303	74,393	(27,596)	46,797
Operating income	4,438	123	742	3,417	66	8,788	-	8,788