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Summary of Consolidated Financial Results for the First Half of FY2013 (Unaudited)
(January 1, 2013 - June 30, 2013) [Japanese Standard] (Consolidated)

July 30, 2013

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Date of submission of quarterly report to Ministry of Finance: August 8, 2013
Scheduled payment date for dividends: September 4, 2013
Supplemental information Yes
Financial results briefing Yes

(Amounts are rounded down to the nearest million yen.)

1. Consolidated financial results for the First Half of FY2013 (January 1, 2013 - June 30, 2013)

(1) Consolidated income information

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|----------------------|-------------|------|------------------|-------|-----------------|------|-------------|-------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| First Half of FY2013 | 133,106 | 7.7 | 21,229 | (3.0) | 24,681 | 13.8 | 17,782 | 16.6 |
| First Half of FY2012 | 123,559 | 15.3 | 21,877 | 43.5 | 21,691 | 58.9 | 15,247 | 120.8 |

(Note) Comprehensive income First Half of FY2013: 33,631 million yen (107.6%)
First Half of FY2012: 16,198 million yen (76.1%)

| | Net income per share (Basic) | Net income per share (Diluted) |
|----------------------|------------------------------|--------------------------------|
| | Yen | Yen |
| First Half of FY2013 | 191.81 | - |
| First Half of FY2012 | 164.47 | - |

(2) Consolidated balance sheet information

| | Total assets | Net assets | Shareholders' equity ratio |
|----------------------|--------------|-------------|----------------------------|
| | Million yen | Million yen | % |
| First Half of FY2013 | 291,382 | 246,509 | 84.3 |
| FY2012 | 257,707 | 216,364 | 83.7 |

(Reference) Shareholders' equity First Half of FY2013: 245,638 million yen FY2012: 215,648 million yen

2. Dividend information

| Record Date | Dividend per share | | | | |
|------------------|--------------------|-------------|-------------|----------|-------|
| | 1st Quarter | 2nd Quarter | 3rd Quarter | Year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| FY2012 | - | 37.50 | - | 37.50 | 75.00 |
| FY2013 | - | 43.50 | - | - | 87.00 |
| FY2013(Forecast) | - | - | - | 43.50 | - |

(Note) Change in forecasted dividend during the period: Yes

Details of dividend for the end of the first half of the fiscal year ending December 31, 2013 : Special dividend 37.25 yen

3. Forecasted consolidated business performance for FY2013 (January 1, 2013 - December 31, 2013)

(The percentages represent the rates of increase (decrease) compared to the corresponding prior period.)

| | Net sales | | Operating income | | Ordinary income | | Net income | | Net income per share |
|--------|-------------|-----|------------------|-----|-----------------|------|-------------|------|----------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| FY2013 | 260,000 | 5.8 | 43,000 | 5.0 | 46,000 | 16.3 | 31,000 | 12.8 | 334.39 |

(Note) Change in forecasted consolidated business performance during the period: Yes

* Notes

- (1) Changes in significant subsidiaries during the period : None
(Changes in specified subsidiaries due to changes in scope of consolidation)
- (2) Application of accounting treatment specific to preparation of quarterly consolidated financial statements : None
- (3) Changes in accounting principles, changes in accounting estimates, and retrospective restatement
 Changes in accounting policies in accordance with revision of accounting standards : Yes
 Changes in accounting policies other than above : None
 Changes in accounting estimates : Yes
 Retrospective restatement : None

(Notes) Effective from the first quarter of FY2013, the Company and its domestic consolidated subsidiaries have changed the depreciation method. This falls under "Changes in accounting policies, changes in accounting estimates, and retrospective restatement". Please refer to "2. Notes Relating to Summary Information - (3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement" on Page 4 of the attached document.

(4) Number of shares of common stock issued

| | | | | |
|--|---|-------------------|--|-------------------|
| Number of shares of common stock issued at the end of the period (including treasury stock): | As of June 30, 2013 | 92,720,000 Shares | As of December 31, 2012 | 92,720,000 shares |
| Number of shares of treasury stock issued at the end of the period: | As of June 30, 2013 | 14,027 shares | As of December 31, 2012 | 13,134 shares |
| Average number of shares during the period (cumulative from the beginning of the fiscal year): | First half of the year ending December 31, 2013 | 92,706,404 shares | First half of the year ended December 31, 2012 | 92,707,528 shares |

(*Presentation concerning quarterly review procedures)

This quarterly financial report is outside the scope of quarterly review procedures pursuant to the Financial Instruments and Exchange Act and procedures for review of quarterly financial statements pursuant to the Financial Instruments and Exchange Act were not completed as of the disclosure of this quarterly financial report.

(*Explanation regarding the appropriate use of forecasts of business performance and other special items)

The forecasts of business performance and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions that management believes reasonable and actual business performance may differ materially from those described in such statements due to various factors. For details of assumptions for the forecasts and precautions for the use of the forecasts, please refer to "Forecast for the Fiscal Year Ending December 2013" on Page 3 of the attached document.

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1. Qualitative Information on Consolidated Financial Performance for the Period under Review

(1) Consolidated Results of Operations

During the first half of the fiscal year ending December 31, 2013, in Europe, there were concerns about the fiscal management of the Portuguese government, and further monetary easing by the European Central Bank to prevent further decline of an already sluggish European economy and the prolongation of low-interest policies are expected. The U.S. economy shifted to a moderate recovery track and the unemployment rate is trending downward. As a result, the short-term outlook of the economy, although still lacking in strength, is expected to gradually gain momentum.

On the other hand, in Japan, the trends toward a weaker yen and rising share prices backed by high expectations of Abenomics leveled off. Expectations of economic recovery rose as the real economy moved toward recovery and real wages remained steady.

In these circumstances, inspired by our mission—"To create new value and promote health and happiness through the enjoyment of nature and the world around us"—the Shimano Group sought to attract consumers with a stream of captivating products designed to enrich the experience of cyclists and anglers around the world, and moreover attuned to the contemporary emphasis on well-being and the environment.

As a result, for the first half of fiscal year 2013, consolidated net sales increased 7.7% from the same period of the previous year to 133,106 million yen. Consolidated operating income decreased 3.0% to 21,229 million yen, ordinary income increased 13.8% to 24,681 million yen, and net income increased 16.6% to 17,782 million yen.

As announced on February 8, 2012, the Company's 27 consolidated subsidiaries have changed their fiscal year end from November 30 to December 31 effective from the fiscal year ended December 31, 2012. Their financial statements used for preparation of the consolidated financial statements for the first half of the fiscal year ended June 30, 2012 were for a period of seven months. As a result, net sales increased 2,858 million yen, operating income increased 1,591 million yen, ordinary income increased 1,719 million yen and income before income taxes and minority interests increased 1,719 million yen in the first half of the fiscal year ended June 30, 2012.

Business Segment Overview

Bicycle Components

In Europe, following cold, harsh weather at the beginning of the year, the weather was poor in April and remained so for the first half of the year. Retail sales were low under the bad weather coupled with the stagnating economy. Retail sales in Japan remained at a low level, affected by a severe winter. In the U.S., although many regions suffered poor weather at the beginning of the year, retail sales recovered in step with the improvement of the weather from May onward.

Meanwhile, in emerging markets where growth is continuing, sales of sports bicycles have been growing strongly, particularly in China, and are continuing to do so this year as well.

Inventories of finished bicycles in Europe and North America were slightly high and inventories of bicycle components were at an appropriate level.

In these market conditions, shipments from Shimano proceeded virtually as scheduled. Sales of new products, including DEORE and ALTUS mountain bike components and CLARIS road bike components, were buoyant. In addition, the popularity of Shimano products in Europe and North America appears to be on the rise and depreciation of the yen also acted as a favorable wind, and therefore, segment sales for the first half fulfilled the forecast.

As a result, sales from this segment increased 8.3% from the same period of the previous year to 106,096 million yen, and operating income decreased 0.2% to 20,304 million yen.

Fishing Tackle

In the Japanese market, retail sales finally began to pick up in March following a poor start to the year attributable to unusual cold fronts. As the weather became settled from around Golden Week, retail sales increased as the general public, including families, showed a greater inclination to go out for pleasure. Reflecting the recent popularity of salt lure fishing, sales particularly of NEW STELLA SW reels released in March were favorable.

Overseas, a challenging business environment persisted owing to unsettled weather in Europe and North America, as well as the shadow cast by the sluggish European economy. In Asia, despite concerns about the slowdown of the Chinese economy, sales to retailers increased as the Southeast Asian market was buoyant. In Oceania, brisk sales to retailers continued despite concerns about weather conditions such as the drought afflicting some parts of Australia.

As a result, sales from this segment increased 5.9% from the same period of the previous year to 26,818 million yen and operating income decreased 37.9% to 991 million yen.

Others

Sales from other businesses decreased 16.8% from the same period of the previous year to 191 million yen and an operating loss of 65 million yen was recorded, following an operating loss of 72 million yen for the same period of the previous year.

(2) Consolidated Financial Position

Assets, Liabilities and Net Assets

(Total assets)

Total assets as of the end of the first half of fiscal year 2013 amounted to 291,382 million yen (an increase of 33,675 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 17,917 million yen in cash and time deposits, an increase of 1,939 million yen in merchandise and finished goods, an increase of 1,840 million yen in building and structures, an increase of 5,737 million yen in construction in progress and an increase of 2,307 million yen in investment securities.

(Total liabilities)

Total liabilities as of the end of the first half of fiscal year 2013 amounted to 44,873 million yen (an increase of 3,530 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 2,501 million yen in short-term loans payable, an increase of 1,566 million yen in current other assets and a decrease of 921 million yen in long-term loans payable.

(Net assets)

Net assets as of the end of the first half of fiscal year 2013 amounted to 246,509 million yen (an increase of 30,145 million yen compared with the figure as of the previous fiscal year-end). This increase was primarily due to an increase of 14,305 million yen in retained earnings and an increase of 14,239 million yen in foreign currency translation adjustments.

Cash Flows

As of the end of the first half of fiscal year 2013, cash and cash equivalents amounted to 112,712 million yen, an increase of 17,903 million yen compared with the figures as of the previous fiscal year-end.

(Cash Flow from Operating Activities)

Net cash provided by operating activities amounted to 24,196 million yen compared with 18,277 million yen for the same period of the previous year. This increase was primarily attributable to income before income taxes and minority interests of 24,346 million yen and depreciation and amortization amounting to 5,948 million yen. Cash outlays included income taxes paid amounting to 7,608 million yen.

(Cash Flow from Investing Activities)

Net cash used in investing activities amounted to 12,296 million yen compared with 5,559 million yen for the same period of the previous year. The main items included acquisitions of property, plant and equipment amounting to 11,301 million yen.

(Cash Flow from Financing Activities)

Net cash used in financing activities amounted to 2,878 million yen compared with 9,046 million yen for the same period of the previous year. Cash outlays included cash dividends to shareholders amounting to 3,476 million yen, and the increase in cash was primarily due to an increase in short-term bank loans amounting to 2,029 million yen.

(3) Forecast for the Fiscal Year Ending December 2013

Concerns persist about the impact of the unresolved sovereign debt crisis in Europe, which is our biggest market. The U.S. economy is expected to recover at a moderate pace, but initiatives to cope with fiscal problems might have a negative impact on economic performance.

In Japan, although the yen appears to be tending to appreciate, the Japanese economy is expected to recover as private-sector capital investment is becoming active, spurred by robust exports and personal consumption.

In these circumstances, the Shimano Group, while closely monitoring economic trends in Japan and overseas, is endeavoring to further enhance management efficiency. We will take the lead in the creation of new cycling culture and new sport fishing culture.

The company has revised the forecast of consolidated business performance announced on April 23, 2013, for the fiscal year ending December 31, 2013. The revised forecast is as follows: net sales of 260,000 million yen, operating income of 43,000 million yen, ordinary income of 46,000 million yen and net income of 31,000 million yen.

The Company considers the return of earnings to shareholders to be one of the most important issues for management. The Company's basic policy is to continue providing stable returns reflecting overall business performance and strategy.

In accordance with the above policy, the Company intends to pay out an interim dividend of 43.50 yen per share, including a special dividend of 37.25 yen, an increase of 6 yen per share compared with the interim

cash dividends paid in the previous year. Cash dividends for the full year are expected to amount to 87 yen per share, an increase of 12 yen compared with cash dividends for the previous year.

2. Notes relating to Summary Information

(1) Changes in significant subsidiaries during the period: Not applicable

Changes in subsidiaries other than significant subsidiaries:

Shimano Nordic Denmark ApS was included in the scope of consolidation during the first quarter due to establishment.

The company name of Bikefitting.com Holding B.V. was changed to Shimano Europe Retail Division B.V. during the first quarter.

Shimano (Philippines) Inc. was included in the scope of consolidation during the first half due to establishment.

(2) Application of accounting treatment specific to preparation of quarterly consolidated financial statements:

Not applicable

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement:

(Changes of depreciation method)

Effective from the first quarter of FY2013, the Company and its domestic consolidated subsidiaries have changed the depreciation method for property, plant and equipment acquired on or after January 1, 2013, in accordance with the revision of the Corporation Tax Act. The impact of this change is immaterial.

3. Consolidated Financial Statements
 (1) Consolidated Balance Sheets

| | (Millions of yen) | |
|-------------------------------------|-------------------------------|---|
| | FY2012 As of Dec. 31, 2012 | First Half of FY2013 As of Jun. 30, 2013 |
| Assets | | |
| Current assets | | |
| Cash and time deposits | 94,950 | 112,868 |
| Notes and accounts receivable-trade | 27,845 | 28,237 |
| Merchandise and finished goods | 25,613 | 27,553 |
| Work in process | 17,209 | 18,032 |
| Raw materials and supplies | 5,091 | 4,679 |
| Deferred income taxes | 2,232 | 2,423 |
| Others | 3,090 | 3,892 |
| Allowance for doubtful accounts | (236) | (290) |
| Total current assets | 175,798 | 197,396 |
| Fixed assets | | |
| Property, plant and equipment | | |
| Buildings and structures (net) | 24,499 | 26,339 |
| Machinery and vehicles (net) | 14,493 | 15,240 |
| Land | 11,256 | 11,443 |
| Leased assets (net) | 431 | 468 |
| Construction in progress | 5,800 | 11,538 |
| Others (net) | 4,594 | 4,498 |
| Total property, plant and equipment | 61,076 | 69,529 |
| Intangible assets | | |
| Goodwill | 3,727 | 3,944 |
| Software | 1,916 | 2,272 |
| Others | 3,446 | 4,705 |
| Total intangible assets | 9,090 | 10,922 |
| Investments and other assets | | |
| Investment securities | 8,569 | 10,877 |
| Deferred income taxes | 1,058 | 279 |
| Others | 2,602 | 2,850 |
| Allowance for doubtful accounts | (488) | (473) |
| Total investments and other assets | 11,742 | 13,533 |
| Total fixed assets | 81,908 | 93,986 |
| Total assets | 257,707 | 291,382 |

| | FY2012 As of Dec. 31, 2012 | First Half of FY2013 As of Jun. 30, 2013 |
|--|-------------------------------|---|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable-trade | 10,161 | 11,122 |
| Short-term loans payable | 5,915 | 8,417 |
| Income taxes payable | 6,582 | 5,756 |
| Deferred income taxes | 222 | 241 |
| Accrued employee bonuses | 1,268 | 1,304 |
| Accrued officer bonuses | 193 | 88 |
| Others | 11,321 | 12,887 |
| Total current liabilities | 35,665 | 39,818 |
| Long-term liabilities | | |
| Long-term loans payable | 1,070 | 149 |
| Deferred income taxes | 742 | 880 |
| Employee retirement benefits | 2,681 | 2,804 |
| Others | 1,182 | 1,221 |
| Total long-term liabilities | 5,677 | 5,055 |
| Total liabilities | 41,342 | 44,873 |
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 35,613 | 35,613 |
| Capital surplus | 5,822 | 5,822 |
| Retained earnings | 176,808 | 191,114 |
| Treasury stock | (47) | (54) |
| Total shareholders' equity | 218,197 | 232,496 |
| Accumulated other comprehensive income | | |
| Unrealized gain (loss) on other securities | 913 | 2,365 |
| Foreign currency translation adjustments | (3,462) | 10,777 |
| Total accumulated other comprehensive income | (2,548) | 13,142 |
| Minority interests | 716 | 870 |
| Total net assets | 216,364 | 246,509 |
| Total liabilities and net assets | 257,707 | 291,382 |

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

| | First Half of FY2012 Jan. 1, 2012 to Jun. 30, 2012 | First Half of FY2013 Jan. 1, 2013 to Jun. 30, 2013 |
|---|--|--|
| Net sales | 123,559 | 133,106 |
| Cost of sales | 76,931 | 84,907 |
| Gross profit | 46,628 | 48,198 |
| Selling, general and administrative expenses | 24,751 | 26,968 |
| Operating income | 21,877 | 21,229 |
| Non-operating income | | |
| Interest income | 426 | 436 |
| Dividend income | 264 | 131 |
| Foreign exchange gain | - | 3,058 |
| Others | 347 | 215 |
| Total non-operating income | 1,038 | 3,841 |
| Non-operating expenses | | |
| Interest expenses | 174 | 158 |
| Foreign exchange losses | 813 | - |
| Others | 235 | 231 |
| Total non-operating expenses | 1,224 | 390 |
| Ordinary income | 21,691 | 24,681 |
| Extraordinary losses | | |
| Loss on factory reconstruction | 254 | 334 |
| Total extraordinary losses | 254 | 334 |
| Income before income taxes and minority interests | 21,437 | 24,346 |
| Income taxes - current | 6,532 | 6,495 |
| Income taxes - deferred | (395) | 10 |
| Total of income taxes | 6,136 | 6,505 |
| Income before minority interests | 15,300 | 17,840 |
| Minority interests in net income | 52 | 58 |
| Net income | 15,247 | 17,782 |

Consolidated Statements of Comprehensive Income

(Millions of yen)

| | First Half of FY2012 Jan. 1, 2012 to Jun. 30, 2012 | First Half of FY2013 Jan. 1, 2013 to Jun. 30, 2013 |
|---|--|--|
| Income before minority interests | 15,300 | 17,840 |
| Other comprehensive income | | |
| Unrealized gain (loss) on other securities | 208 | 1,451 |
| Foreign currency translation adjustments | 688 | 14,338 |
| Total other comprehensive income | 897 | 15,790 |
| Comprehensive income | 16,198 | 33,631 |
| (Breakdown) | | |
| Comprehensive income attributable to owners of the parent | 16,144 | 33,473 |
| Comprehensive income attributable to minority interests | 53 | 157 |

(3) Consolidated Statements of Cash Flows

| | (Millions of yen) | |
|--|----------------------------------|----------------------------------|
| | First Half of FY2012 | First Half of FY2013 |
| | Jan. 1, 2012 to Jun. 30, 2012 | Jan. 1, 2013 to Jun. 30, 2013 |
| Cash flows from operating activities: | | |
| Income before income taxes and minority interests | 21,437 | 24,346 |
| Depreciation and amortization | 4,798 | 5,948 |
| Interest and dividend income | (691) | (568) |
| Interest expenses | 174 | 158 |
| Foreign exchange losses (gains) | 620 | (1,492) |
| Notes and accounts receivable | (463) | 946 |
| Inventories | (5,258) | 1,570 |
| Accounts payable | 2,087 | 61 |
| Loss on sales/disposal of fixed assets | 75 | 191 |
| Accrued employee bonuses | 1,437 | 1,545 |
| Officer retirement benefits | (1,130) | - |
| Others, net | (338) | (1,328) |
| Subtotal | 22,748 | 31,380 |
| Interest and dividend income received | 718 | 583 |
| Interest expenses paid | (171) | (158) |
| Income taxes paid | (5,017) | (7,608) |
| Net cash provided by operating activities | 18,277 | 24,196 |
| Cash flows from investing activities: | | |
| Purchases of time deposits | (419) | - |
| Proceeds from maturities of time deposits | 3,513 | - |
| Acquisitions of property, plant and equipment | (7,961) | (11,301) |
| Acquisitions of intangible assets | (471) | (1,168) |
| Acquisitions of investment securities | (300) | - |
| Others, net | 79 | 173 |
| Net cash used in investing activities | (5,559) | (12,296) |
| Cash flows from financing activities: | | |
| Increase (decrease) in short-term bank loans | (1,583) | 2,029 |
| Repayments of long-term loans | (736) | (1,418) |
| Repayments of finance lease obligations | (4) | (6) |
| Acquisition of treasury stock | (3,861) | (6) |
| Cash dividends to shareholders | (2,859) | (3,476) |
| Others, net | (0) | (0) |
| Net cash provided (used) in financing activities | (9,046) | (2,878) |
| Effect of exchange rate changes on cash and cash equivalents | 910 | 8,881 |
| Net increase (decrease) in cash and cash equivalents | 4,581 | 17,903 |
| Cash and cash equivalents at beginning of the period | 78,549 | 94,809 |
| Cash and cash equivalents at end of the period | 83,130 | 112,712 |

- (4) Note concerning assumption of going concern
Not applicable

- (5) Segment Information
【Segment Information】

1. Information on sales and income (loss) by reportable segment
First Half of FY2012 (Jan. 1, 2012 - Jun. 30, 2012)

(Millions of yen)

| | Reportable Segment | | | | Adjustment | Consolidated Financial Statements |
|-----------------------|--------------------|----------------|--------|---------|------------|-----------------------------------|
| | Bicycle Components | Fishing Tackle | Others | Total | | |
| Net sales | | | | | | |
| Third parties | 98,005 | 25,323 | 230 | 123,559 | - | 123,559 |
| Inter-segment | - | - | - | - | - | - |
| Total | 98,005 | 25,323 | 230 | 123,559 | - | 123,559 |
| Segment income (loss) | 20,352 | 1,596 | (72) | 21,877 | - | 21,877 |

Note: There is no difference between total segment income and operating income in the consolidated statement of income.

First Half of FY2013 (Jan. 1, 2013 - Jun. 30, 2013)

(Millions of yen)

| | Reportable Segment | | | | Adjustment | Consolidated Financial Statements |
|-----------------------|--------------------|----------------|--------|---------|------------|-----------------------------------|
| | Bicycle Components | Fishing Tackle | Others | Total | | |
| Net sales | | | | | | |
| Third parties | 106,096 | 26,818 | 191 | 133,106 | - | 133,106 |
| Inter-segment | - | - | - | - | - | - |
| Total | 106,096 | 26,818 | 191 | 133,106 | - | 133,106 |
| Segment income (loss) | 20,304 | 991 | (65) | 21,229 | - | 21,229 |

Note: There is no difference between total segment income and operating income in the consolidated statement of income.

2. Information regarding impairment loss on fixed assets, goodwill and negative goodwill, etc. by reportable segment
Not applicable

- (6) Note on significant change in the amount of shareholders' equity
Not applicable